



**HARVARD Kennedy School**  
**INSTITUTE OF POLITICS**

*In collaboration with American Enterprise Institute (AEI), Center for Strategic and International Studies (CSIS), and Congressional Institute*

**Bipartisan Program for Newly Elected Members of Congress**  
**December 4 - 6, 2018**

The Charles Hotel  
One Bennett Street  
Cambridge, MA 02138

Institute of Politics  
Harvard Kennedy School (HKS)  
Taubman Building  
Nye Conference Center, 5<sup>th</sup> Floor  
79 John F. Kennedy Street  
Cambridge, MA 02138

**Tuesday, December 4, 2018**

- 2:30 p.m.     **Registration in the Charles Hotel lobby**
- 4:15 p.m.     *Meet in the Charles Hotel lobby to walk over to Taubman Building*
- 4:30 p.m.     **Welcome**  
*HKS, Taubman Building, Nye Conference Center, 5<sup>th</sup> Floor*  
**The Honorable Mark Gearan**, Director, Institute of Politics
- 5:00 p.m.     **The Honorable Elaine Chao**, U.S. Secretary of Transportation; U.S. Secretary of Labor (2001-2009); Director, Peace Corps (1991-1992)
- 5:45 p.m.     **Break**
- 6:00 p.m.     ***Justice and the Power of Narrative***  
**Bryan Stevenson**, Founder and Executive Director of the Equal Justice Initiative; Author, [Just Mercy: A Story of Justice and Redemption](#)  
**Sarah Wald** (moderator), Senior Policy Advisor and Chief of Staff to the Dean, Harvard Kennedy School Adjunct Lecturer in Public Policy, HKS  
*This event is in the John F. Kennedy Jr. Forum and is open to the entire Harvard community by ticket.*

7:15 p.m. **Dinner**  
*The dinner will be held in Wexner Commons at the Harvard Kennedy School.*

**New Members Self Introductions** *with remarks from*  
**The Honorable William Delahunt**, Member, U.S. House of Representative (D, MA10, 1997-2011); Vice Chair, Senior Advisory Committee, Institute of Politics

*A group photo will be taken at the conclusion of the dinner.*

### **Wednesday, December 5, 2018**

8:00 a.m. **Discussion with Lawrence S. Bacow**, President, Harvard University  
*The discussion will be held in Wexner Commons at the Harvard Kennedy School. Breakfast will be served.*

8:45 a.m. *Move to HKS, Taubman Building, Nye Conference Center, 5<sup>th</sup> Floor*

9:00 a.m. **How New Members Can Have an Impact on the Budget and Appropriations Process**

**Doug Elmendorf**, Dean and Don K. Price Professor of Public Policy, Harvard Kennedy School; Former Director, Congressional Budget Office (2009-15)

**Maya MacGuineas**, President, Committee for a Responsible Federal Budget

**Matt Weidinger**, Resident Fellow, AEI; former Deputy Staff Director, House Committee on Ways and Means

10:00 a.m. **Break**

10:10 a.m. **Technology and Public Purpose:  
Emerging Technologies and the Public Good**

**The Honorable Ash Carter**, U.S. Secretary of Defense (2015-2017); Director, Belfer Center for Science and International Affairs, Harvard Kennedy School; Director, Technology and Public Purpose Project, Harvard Kennedy School

11:00 a.m. **A Discussion with Business Leaders**

**Mary Barra**, Chairman and CEO, General Motors Company

**Alex Gorsky**, Chairman and CEO, Johnson & Johnson

**Dennis Muilenburg**, Chairman and CEO, Boeing

**Margaret Talev** (moderator), Senior White House Correspondent, Bloomberg; Fall 2018 Fellow, Institute of Politics

12:00 p.m. **Lunch**

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11:45 a.m. *Spouses and guests meet in the lobby of the Taubman Building to walk over to Richard A. and Susan F. Smith Campus Center*

12:00 p.m. **Lunch for Spouses and Members' Guests**

*Glass Box, Richard A. and Susan F. Smith Campus Center, 1350 Massachusetts Avenue, Cambridge*

*Hosted by: **Adele Fleet Bacow**, President, Community Partners Consultants*

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1:15 p.m. **Managing Catastrophes and Disaster Relief: Congress' Role**

**Juliette Kayyem**, Belfer Lecturer in International Security, Harvard Kennedy School; Assistant Secretary for Intergovernmental Affairs, Department of Homeland Security

**The Honorable Mitch Landrieu**, Mayor, New Orleans, LA (2010-18); Fall 2018 Visiting Fellow, Institute of Politics

**The Honorable Philip Sharp**, Member, U.S. House of Representatives (IN-02, D, 1975-1995); Member, Institute of Politics Senior Advisory Committee

**Rob Stavins**, A.J. Meyer Professor of Energy & Economic Development, Harvard Kennedy School

**Nancy Cordes** (moderator), Chief Congressional Correspondent, CBS News

2:30 p.m. **Empowering Families to Rise Out of Poverty**

**Raj Chetty**, William A. Ackman Professor of Economics, Harvard University

3:00 p.m. **America vs. Hackers:  
Preventing and Responding to Cyber and Information Attacks**

**Robby Mook**, Senior Fellow, Defending Digital Democracy Project, Harvard Kennedy School; Campaign Manager, Hillary Clinton for President; Executive Director, DCCC (2012)

**John Noonan**, Senior Counselor for Military & Defense Affairs, Senator Tom Cotton (R-AR); Fall 2018 Fellow, Institute of Politics; National Security Advisor, Governor Jeb Bush for President; Defense Policy Advisor, Governor Mitt Romney for President

**Eric Rosenbach**, Lecturer in Public Policy and Co-Director, Belfer Center for Science and International Affairs, Harvard Kennedy School; Chief of Staff, U.S. Department of Defense (2015-17); Assistant Secretary of Defense for Global Security; (2014-15)

**Amy Howell** (moderator), Executive Director, Institute of Politics

3:45 p.m. **Break**

4:00 p.m. **White House Congressional Relations:  
How to Advocate for Your Priorities**

**Dan Meyer**, President, The Duberstein Group; Chairman, Congressional Institute; Assistant to the President for Legislative Affairs (2007-2008); Chief of Staff, Speaker of the House Newt Gingrich (1989-1996)

**Amy Rosenbaum**, Assistant to the President and Director of Legislative Affairs (2016-2018); Policy Director, Speaker of the House Nancy Pelosi (2005-2010); Vice President for Federal Affairs, CVS Health

**Josh Pitcock**, former Assistant to the President and Chief of Staff to Vice President Mike Pence; Vice President for Government Affairs, Oracle

**Anne Wall**, Vice President, The Duberstein Group; former Floor Director, Assistant Democratic Leader and Whip; former Deputy Assistant to the President for Legislative Affairs; former Assistant Secretary for Legislative Affairs, U.S. Treasury

**David King** (moderator), Senior Lecturer in Public Policy, Harvard Kennedy School

5:00 p.m. **Break**

6:00 p.m. **Buses depart from the Charles Hotel for Dinner at the John F. Kennedy Library**

**John F. Kennedy Presidential Library and Museum**

*The John F. Kennedy Presidential Library and Museum portrays the life, leadership, and legacy of President Kennedy, conveys his enthusiasm for politics and public service, and illustrates the nature of the office of the President. Located on a ten-acre park overlooking the sea, the Library preserves and provides access to historical materials related to President Kennedy and his times – and engages with citizens of all ages and nationalities through JFK's life story and the ideals he championed. The museum will be open for tours until 8:00 p.m.*

8:00 p.m. **Dinner**  
**Welcoming Remarks**

**Matthew Kennedy**, Member, John F. Kennedy Library Foundation Board of Directors

**Alan Price**, Director, John F. Kennedy Presidential Library and Museum

9:30 p.m. **Buses return to the Charles Hotel**

**Thursday, December 6, 2018**

8:00 a.m. **Breakfast Discussions**  
*HKS Centers to host breakfast with new members for Harvard students.*

**A Discussion with Former Defense Secretary Ash Carter and Senior Political Analyst David Gergen** (Littauer Building, Room 324)

Hosted by the Belfer Center for Science and International Affairs and the Center for Public Leadership

**New Ideas for Engaging with Constituents** (Rubenstein Building, Room 414)

Hosted by the Ash Center for Democratic Governance and Innovation

**Policy Issues at the Forefront of Business and Government** (Belfer Building, 5th Floor)

Hosted by the Mossavar-Rahmani Center for Business and Government

## **Breakfast Discussions (cont'd)**

### **Tri-Caucus Collaboration: Policymaking with Communities of Color** (Littauer Building, Room 166)

Hosted by the Institute of Politics and Harvard Black Graduate Student Alliance, in collaboration with the Harvard Kennedy School Black Student Union, Latinx Caucus, and Asian American & Pacific Islander Caucus

### **Women's Power Breakfast** (Wexner Commons)

Hosted by the Women and Public Policy Program

9:00 a.m. **Break**

*Move to HKS, Taubman Building, Nye Conference Center, 5<sup>th</sup> Floor*

9:30 a.m. **Civility and Democracy**

**Danielle Allen**, James Bryant Conant University Professor and Director, Edmond J. Safra Center for Ethics Harvard University

**Arthur Brooks**, President, AEI; incoming Professor of the Practice of Public Leadership and Senior Fellow, Harvard Business School

**David Gergen** (moderator), Professor of Public Service and Director, Center for Public Leadership, Harvard Kennedy School; Senior Political Analyst, CNN; White House Adviser to Presidents Nixon, Ford, Reagan and Clinton

10:30 a.m. **Break**

10:45 a.m. **Continuing Economic Growth: Policies, Challenges and Politics**

**Gary Cohn**, Director, National Economic Council (2017-2018); President and COO, Goldman Sachs (2006-17)

**Jason Furman**, Professor of the Practice of Economic Policy, Harvard Kennedy School; Chairman, Council of Economic Advisers (2013-17)

**Karen Dynan**, Professor of the Practice, Harvard University; Assistant Secretary for Economic Policy and Chief Economist, U.S. Department of the Treasury (2014-17)

**Michael Strain**, Director, Economic Policy Studies and Resident Scholar, AEI; Administrator, New York Census Research Data Center

(2011-2012); Economist, Center for Economic Studies, U.S. Census Bureau (2008-2012)

**Continuing Economic Growth: Policies, Challenges and Politics  
(cont'd)**

**Nancy Gibbs** (moderator), Visiting Edward R. Murrow Professor of Practice of Press, Politics and Public Policy, Harvard Kennedy School; Editor in Chief, TIME (2013-17)

12:00 noon **Lunch**

1:00 p.m. **Navigating Washington and Capitol Hill**

**Amy Dacey**, Fall 2018 Fellow, Institute of Politics; CEO, DNC (2014-16); former Deputy Chief of Staff, Congresswoman Louise Slaughter (NY-25, D)

**The Honorable Joseph Heck**, Member, U.S. House of Representatives (NV-03, R, 2011-2017); Fall 2018 Fellow, Institute of Politics; Chairman, National Commission on Military, National, and Public Service; Brigadier General, US Army Reserves

**John Noonan**, Senior Counselor for Military & Defense Affairs with Senator Tom Cotton (R-AR); Fall 2018 Fellow, Institute of Politics

**Brittany Packnett**, Vice President of National Community Alliances & Engagement, Teach For America; Co-founder, Campaign Zero; Fall 2018 Fellow, Institute of Politics

**Mark Gearan** (moderator), Director, Institute of Politics

2:15 p.m. **Break**

2:30 p.m. **Making this the Reform Congress**

**Mark Strand**, President, Congressional Institute; Fall 2017 Fellow, Institute of Politics; Chief of Staff, Senator James Talent (R-MO) (2003-2007)

3:00 p.m. **Finding Common Ground on Prescription Drug Prices**

**Sheila Burke**, Adjunct Lecturer in Public Policy, Harvard Kennedy School; former Chief of Staff to Senate Majority Leader Bob Dole; Former Deputy Secretary and Chief Operating Officer, Smithsonian Institution

**Richard Frank**, Margaret T. Morris Professor of Health Economics, Department of Health Care Policy, Harvard Medical School; Assistant Secretary for Planning and Evaluation, U.S. Department of Health and Human Services (2014-2016)

3:30 p.m. **Break**

3:45 p.m. **America's Role in the World**

**Christian Brose**, Staff Director, Senate Armed Services Committee (2015-2018); Senior Policy Adviser, Senator John McCain (R-AZ) (2009-2014); Policy Adviser and Chief Speechwriter, Secretary of State Condoleezza Rice (2005-2008)

**The Honorable Kathleen Hicks**, Principal Deputy Under Secretary of Defense for Policy (2012-2013); Deputy Undersecretary of Defense for Strategy, Plans, and Forces (2009-2012); Senior Vice President, Henry A. Kissinger Chair and Director, International Security Program, CSIS

**The Honorable Samantha Power**, United States Ambassador to the United Nations (2013-2017); Anna Lindh Professor of the Practice of Global Leadership and Public Policy, Harvard Kennedy School

**Stephen Walt**, Robert and Renee Belfer Professor of International Affairs, Harvard Kennedy School; Author, [The Hell of Good Intentions: America's Foreign Policy Elite and the Decline of U.S. Primacy](#)

**Mieke Eoyang** (moderator), Vice President, National Security, Third Way; Chief of Staff, Congresswoman Anna Eshoo (CA-18, D) (2010-2011)

5:00 p.m. **Break**



6:00 p.m.

**A Conversation with Malala Yousafzai**

*The 2018 Gleitsman Activist Award Recipient:*

**Malala Yousafzai**, 2014 Nobel Laureate; Co-founder, Malala Fund

**The Honorable Samantha Power** (moderator), United States Ambassador to the United Nations (2013-2017); Anna Lindh Professor of the Practice of Global Leadership and Public Policy, Harvard Kennedy School

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7:30 p.m.

**Closing Dinner**

**Dan Balz**, Chief Correspondent, The Washington Post; Senior Fellow, Institute of Politics

*Dinner will be held in the Kirkland House Junior Common Room, 95 Dunster Street, Cambridge, MA, just a short walk from the Charles Hotel and Harvard Kennedy School.*